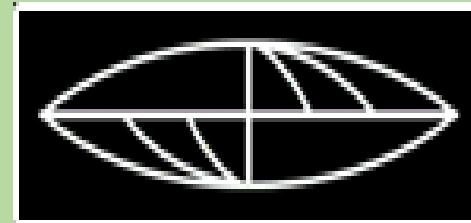


ity shades of green



What pales the final colour of green solutions?

Andrea Szalavetz

**Belgrade, Institute of Economic Studies conference
2017**

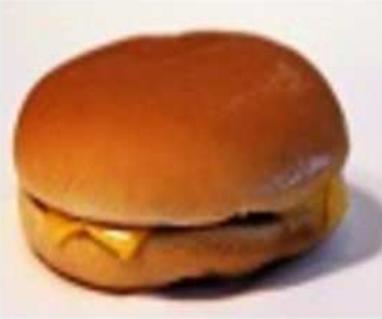
Background and motivation

many apparently environmentally friendly solutions fail to bring about the expected benefits, or at least, the benefits remain much smaller than predicted

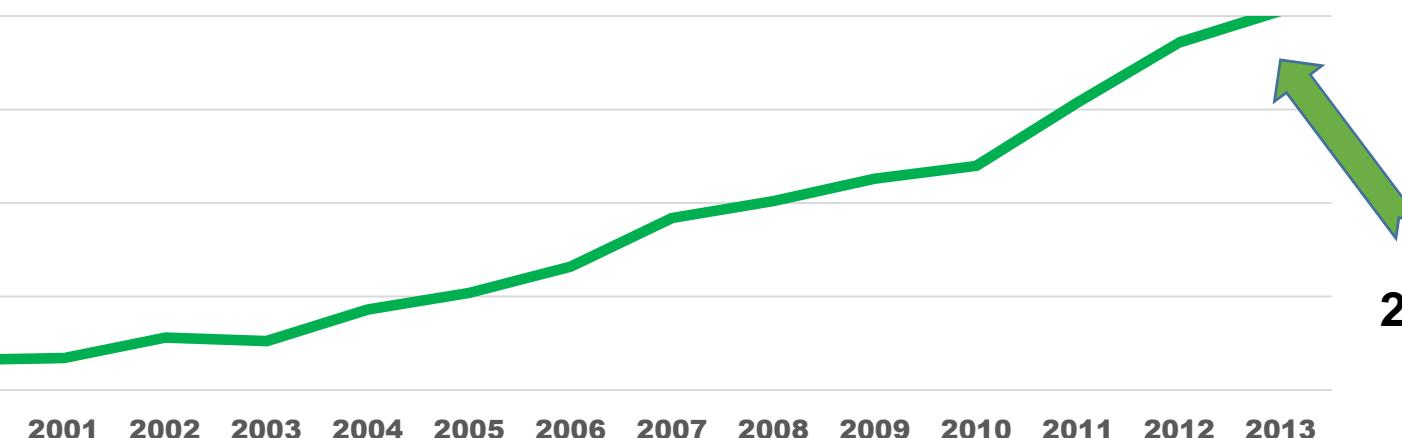
EXPECTATION...



REALITY...



Share of renewables in gross electricity consumption (%)



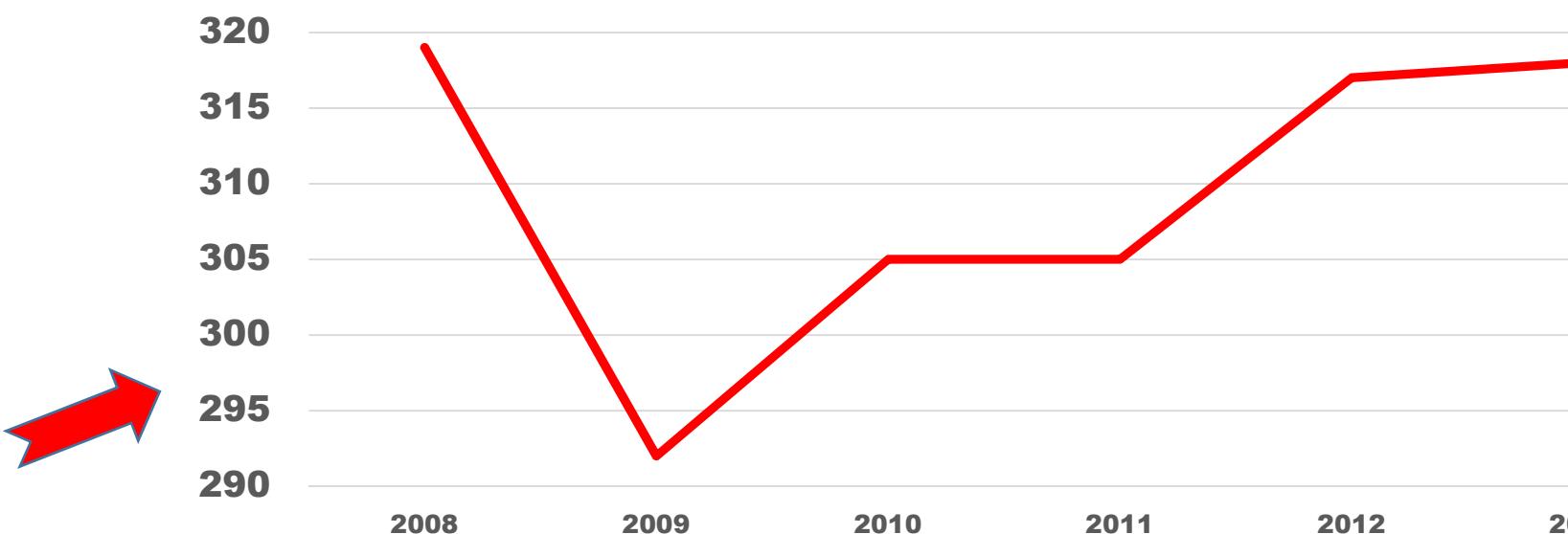
Germany's transition to renewable energy resources based power generation

2015: ~30 %

CO2 emissions from German power generation (m tons)

Source: The German Energiewende and Climate Paradox of the Energiewende

2014: 346 m tons

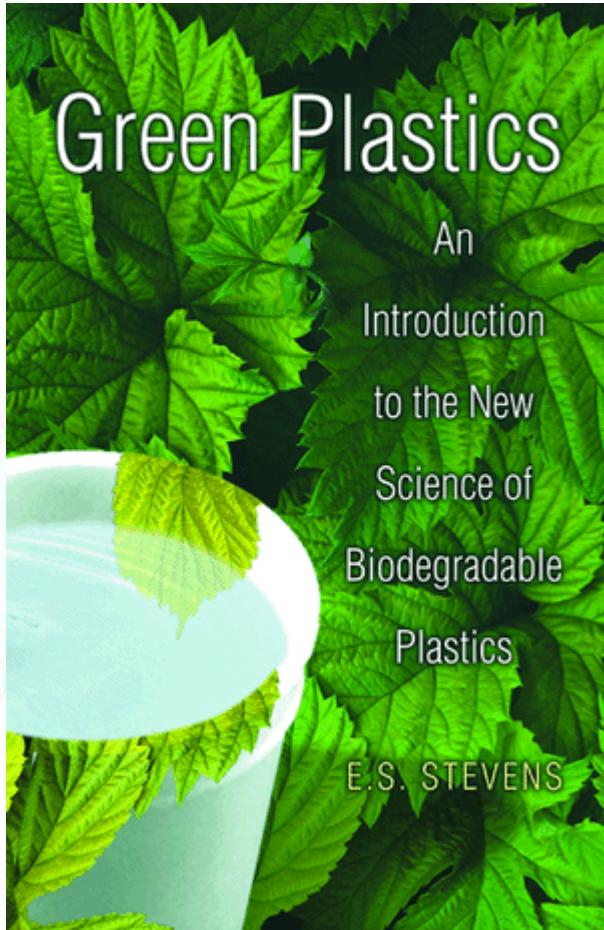


Really green?



on emission for electricity generation ✓
-intensity of manufacturing ↘
earth elements (!), land use ↘,
posal ↘ Recycling (GHG) ↘

Really green?



Outline

Research question: What is the reason?

Research method

Descriptive analysis: illustrative examples

Conceptual framework

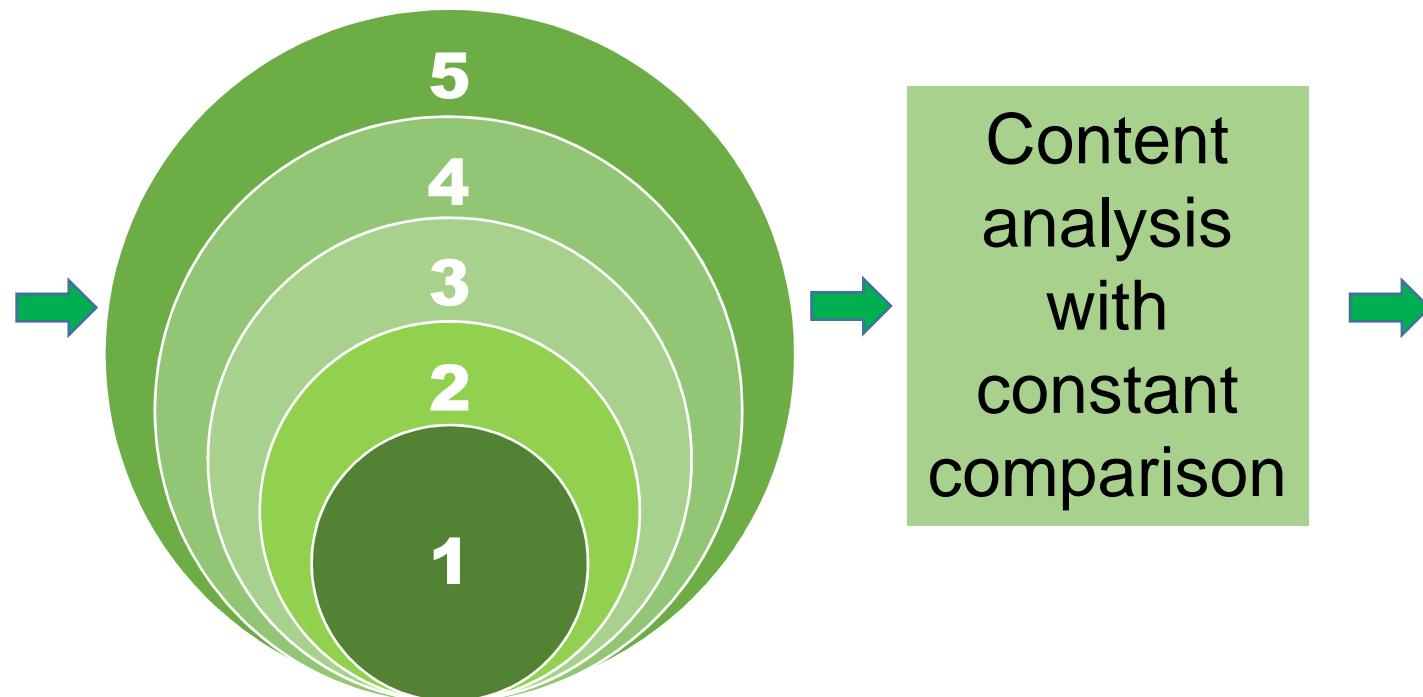
Conclusions and implications

Research methods

Purposeful sampling

12 high-impact articles on (interventions in) corporate sustainability

Snowball exercise to extend the sample



- Abstract analysis of papers cited in the 12 original studies, that were described as concerned with the intended consequences and the adverse indirect effects of sustainability-oriented interventions. Identification of relevant papers and content analysis.
- Abstract analysis of the 20 highest-impact papers citing the ones selected in the previous round. Content analysis of the ones that were considered relevant.

4, 5 = Repetition of the previous exercise

Illustrative examples: Remanufacturing



Illustrative examples: Recycling

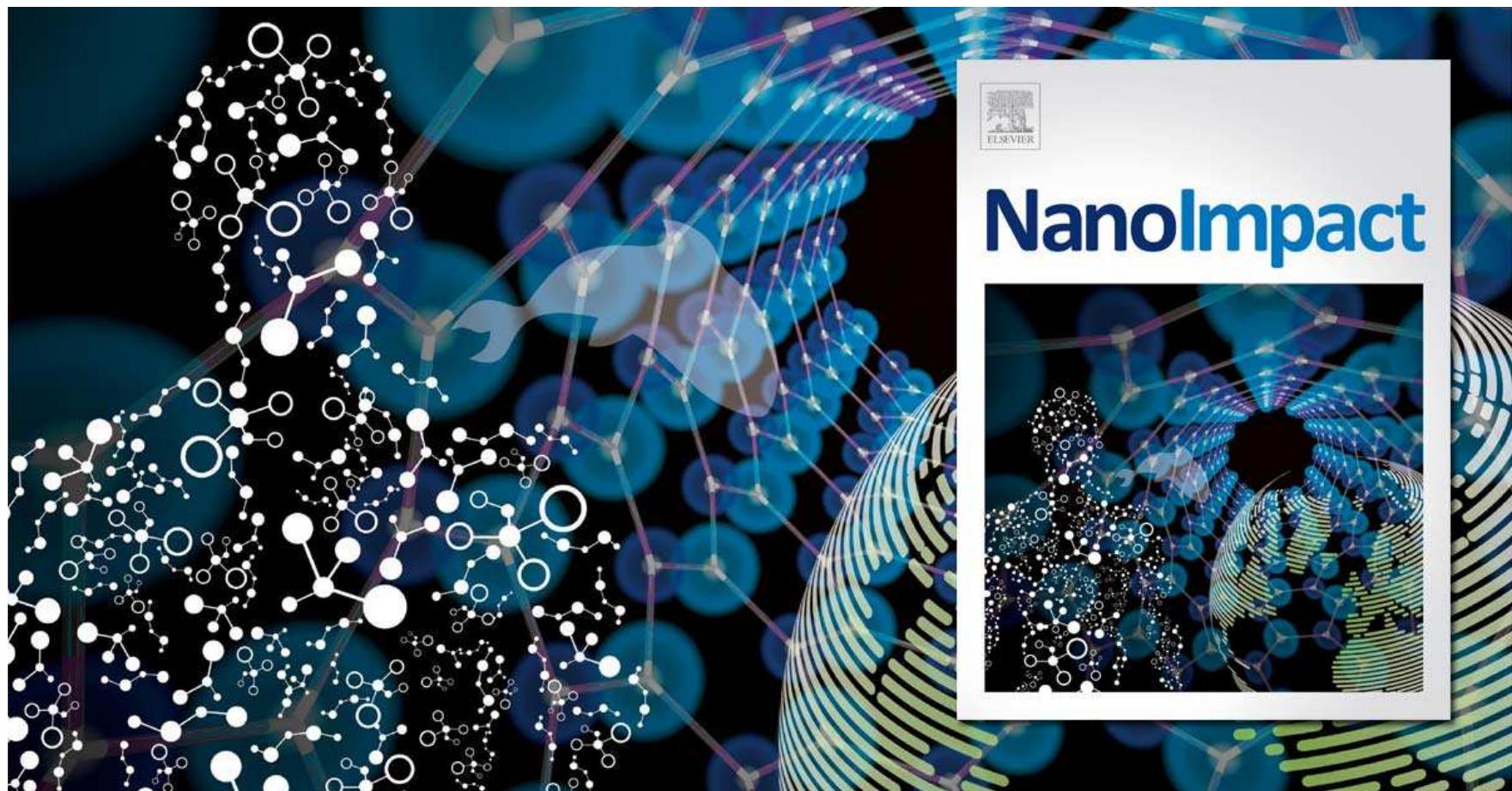


Energy-intensive
Heavy consumption of water
Polluting smokes and effluent
Proper recycling



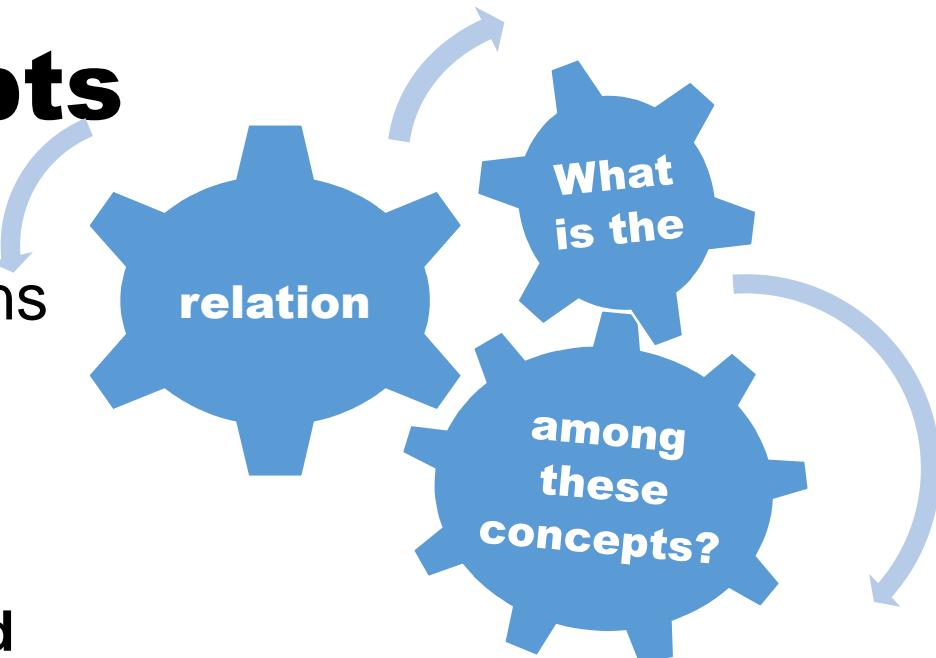
Other illustrative examples:

Nanotechnology, 3D printing



Emerging concepts

- 1. System boundaries
- 2. Trade-offs & interconnections
- 3. Problem shifting
- 4. Assumptions
- 5. Contextuality



Complementary and interrelated

Rooted in the systemic nature of corporate environmental sustainability

Systems can be modelled using **assumptions** concerning their attributes and their **boundaries**. System functioning is influenced by its external and internal environment, i.e. by **contextual** factors. One of the key characteristics of the internal environment is the **interconnection** of the constituents of the system: this accounts for the emergence of **trade-offs** or of **synergy effects** in the case of external interventions in the functioning of the system

A s s u m p t i o n s

Trade-offs

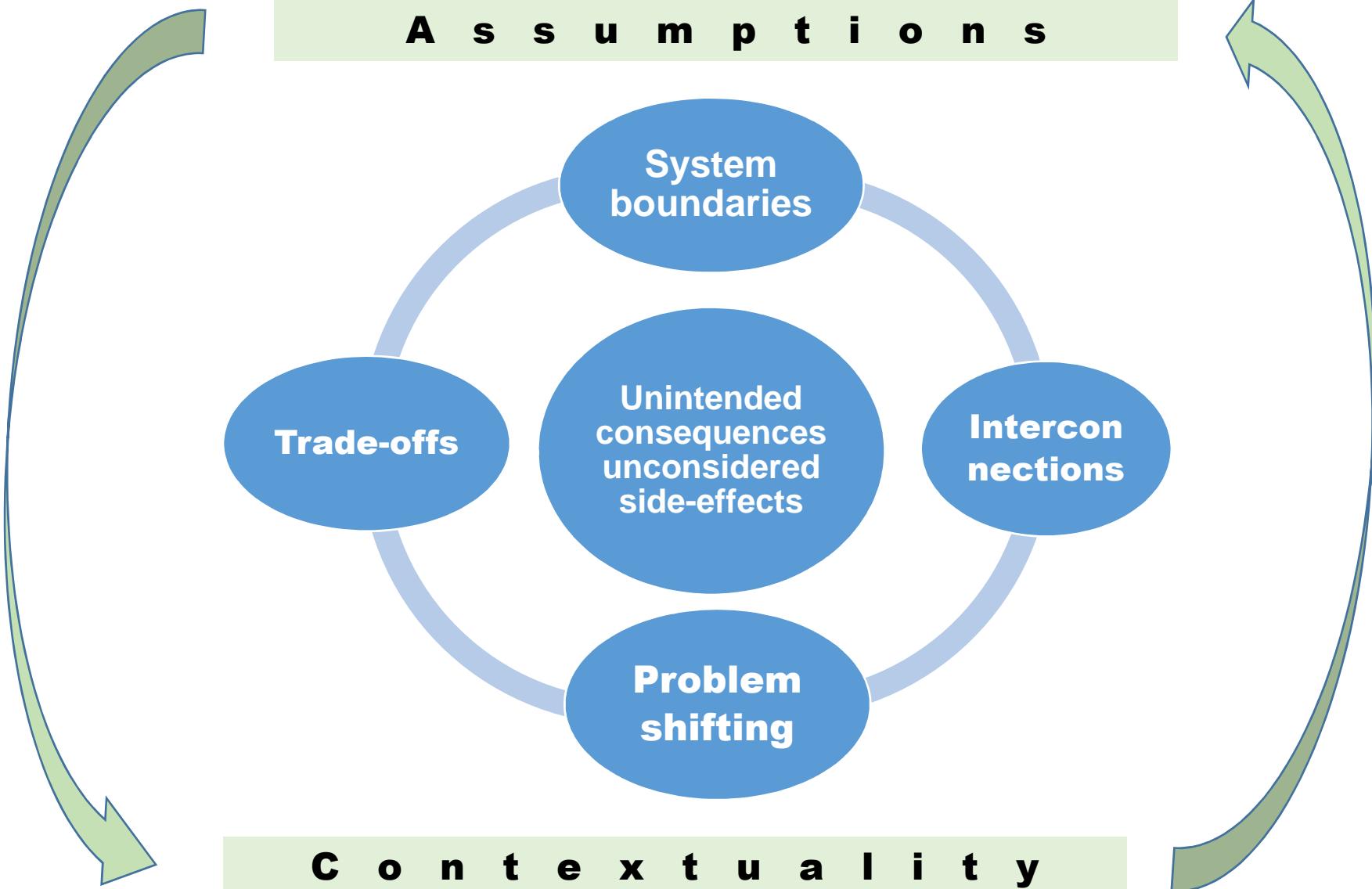
**System
boundaries**

**Unintended
consequences
unconsidered
side-effects**

**Intercon
nections**

**Problem
shifting**

C o n t e x t u a l i t y



Implications

Take unintended side-effects into account!

Understand the interconnection between various environmental impact categories!

Adopt a systems perspective!

Consider the assumptions related to the planned intervention!

Before imitating, identify the specific contextual factors that may constrain the outcome of an identical intervention!

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thank you